	2021	2022	2023	2024	2025	Foot
diversity and natural habitats	_	_	_	_	_	
rage forecast BNG for sites submitted in the year - area habitats (%) rage forecast BNG for sites submitted in the year - hedgerow habitats (%)			36% 76%	23% 40%	18% 42%	
rage forecast BNG for sites submitted in the year - watercourse habitats (%) portion of developments approved at planning in the past year where the approved aning submission set a biodiversity net gain improvement of between 15-20%			13%	125%	23% 14%	
portion of developments approved at planning in the past year where the approved aning submission set a biodiversity net gain improvement equal or in excess of 20% lots completed with integrated nesting bricks installed					45% 16%	
f live developments with hedgehog highway routes installed.  of RSPB showhome gardens (certified in year)					52% 23	
a of green space on-site (hectares) ste Management	233	281	372	407	483	
struction waste (tonnes per 100sqm legally completed build area) struction waste (tonnes per 100sqm legally housebuild equivalent build area)	5.89 6.29	4.97 4.83	4.31	3.64	4.63 4.50	
struction waste total (tonnes) struction waste diverted from landfill (tonnes) struction waste to landfill (tonnes)	95,967 90,881 5,086	81,137 77,851 3,286	67,244 64,468 2,776	47,712 46,107 1,605	74,533 72,963 1,570	
struction waste diverted from landfill (%) ce and manufacturing general waste (m³)	95% 2,259	96% 3,481	96% 5,701	97% 3,819	98%	2
ce and manufacturing general waste (kg) ce and manufacturing waste segregated for recycling (m³)	9,917	12,914	18,160	13,280	181	2
ce and manufacturing waste segregated for recycling (kg)  dern methods of construction					23	
ber frame (legally completed units)  of cassettes (legally completed units)  site ground floors (legally completed units)	3,003 696 360	3,736 194 614	4,564 224 560	4,107 199 268	4,544 1411 2724	;
ge format block (legally completed units) nt gauge steel frame (legally completed units)	334 0	226 76	230	94	0 0	;
al legally completed units using modern methods of construction npleted units utilising modern methods of construction (%)	4,393 26%	4,846 27%	5,578 32%	4,668 33%	5,165 31%	;
up agreement timber sustainably sourced from PEFC/FSC sources (%) gon timber sustainably sourced from PEFC/FSC sources (%)	99.93%	99.98%	99.99%	99.94%	99.96%	
.iving timber sustainably sourced from PEFC/FSC sources (%) -contractor timber sustainably sourced from PEFC/FSC certified (%)	99.99%	100.00%	99.99%	100.00%	100%	
row timber sustainably sourced from PEFC/FSC sources (%) rall timber sourced from PEFC/FSC sources(%)	99.64% 99.20%	99.98% 99.47%	99.92% 99.84%	98.78%	99.97% 99.96%	2
ter Management rage office metered water consumption (m³ per m² metered office floor space)	0.34	0.33	0.37	0.36	0.50	
metered water consumption m³ in legally completed plots	67%	64%	58%	77% 294,198	84% 389,387	
metered water consumption m³ in sales arenas metered water consumption m³ in compounds metered water consumption m³ in other sources				116,095 228,889 1,421	151,057 286,947 17,409	
I site metered water consumption m3 s providing water data (%)	284,447 57%	236,233 61%	448,411 80%	640,604	844,800 80%	(
compounds with a water meter (%)  age water efficiency of homes (litres per person per day)	124.5	105	105	54% 105	49% 105	
nes completed with access to water reduction initiatives (% LCU) elopments completed in the period with biodiverse/wildlife friendly Sustainable drainage ems (SUDs) (%)	68%	72%	73%	70%	25% 69%	
nate change - greenhouse gas (GHG) emissions scope 1+2 pe 1 (tCO <sub>2</sub> e)	38,425	33,033	33,596	24,094	20,870	
be 2 (tCO <sub>2</sub> e) location based be 2 (tCO <sub>2</sub> e) market based	9,236 7,178	7,435 2,146	8,244 2,082	9,308 1,655	10,279 1,387	
to e 1+2 (tCO <sub>2</sub> e) location based to e 1+2 (tCO <sub>2</sub> e) market based to e 1+2 (tCO <sub>2</sub> e) market based to e 1+2 (tCO <sub>2</sub> e) location based per 100m <sup>2</sup> legally completed floor area	47,661 45,603 2.16	40,468 35,179 1.82	41,840 35,678 1.98	33,402 25,749 1.90	31,149 22,257 1.89	
the 1+2 (tCC <sub>2</sub> e) location based per 100m <sup>2</sup> legally completed floor area side of scopes emissions (tCO <sub>2</sub> e)	2.06 929	1.58 1,761	1.69 3,749	1.46 4,814	1.35 5,564	
nate change - greenhouse gas (GHG) emissions scope 3 pe 3 Purchased Goods & Services tCO <sub>2</sub> e	1,013,503	1,305,862	1,225,783	1,338,248	984,385	
ne 3 Capital Goods tCO <sub>2</sub> e ne 3 Fuel and Energy Related Activities tCO <sub>2</sub> e	219 9,727	9,447 8,661	7,968 9,229	2,049 7,354	3,837 6,585	:
ne 3 Upstream Transportation & Distribution tCO₂e ne 3 Waste generated in Operations tCO₂e ne 3 Business Travel tCO₂e	7,020 4,754 4,707	10,169 3,612 5,452	10,815 3,174 6,424	8,941 3,158 7,398	13,478 658 5,964	
be 3 Use of Sold Products tCO <sub>2</sub> e	22,039 1,819,752	11,594 1,725,244	14,395	13,439	15,956 986,364	
oe 3 End of Life Treatment of Sold Products tCO <sub>2</sub> e oe 3 Total GHG emissions (Tonnes CO <sub>2</sub> e)	14,362 2,896,083	13,994 3,094,035	12,277 2,926,769	10,076 2,733,723	3,321 2,049,150	
pe 3 (tCO <sub>2</sub> e) per 100m2 legally completed floor area pe 1, 2 (market based) and 3 total GHG emissions tCO <sub>2</sub> e	131.03 2,941,686		139.79 2,962,447			
pe 1, 2 (market based) and 3 total (tCO <sub>2</sub> e) per 100m <sup>2</sup> legally completed floor area pe 1, 2 (location based) and 3 total GHG emissions tCO <sub>2</sub> e pe 1, 2 (location based) and 3 total (tCO <sub>2</sub> e) per 100m <sup>2</sup> legally completed floor area	133.09 2,943,744 133.19	140.36 3,134,503 140.60	141.48 2,968,609 141.77	156.88 2,767,125 157.32	125.42 2,080,299 125.96	
carbon homes ally completed units that integrate renewable technologies (%)	22%	21%	26%	25%	63%	
oortion of home completions EPC rated "B" or above (%) rage SAP rating of home completions	99% 85	99% 85	99% 85	>99% 85	99% 87	
rage Dwelling Emissions Rate (DER) for completed properties (kgCO <sub>2</sub> /m²/yr)  rgy Efficiency	16.21	15.89	16.02	15.78	12.43	
rgy Consumption (scope 1+2) (MWh) rgy Consumption change on previous year (scope 1+2) rgy intensity MWh per 100m² legally completed build area	9.33	183,162 -11% 8.22	193,243 6% 9.16	166,964 -14% 9.49	161,994 -3% 9.81	
Gas and Electricity Consumption (MWh) pe 2 electricity on renewable tariffs (%)	49,768 72%	36,566 76%	43,837 87%	54,958 94%	74,448 95%	8
rgy Consumption that is renewable (scope 1+2) (%) Diesel Consumption (MWh)	13% 69,440	13% 61,649	16% 59,596	23% 30,781	42% 35,432	8
HVO Consumption (MWh)  HVO as percentage of site fuel  handlers with Stage V engines at 29 June (%)		1,514 3%	10,178 16% 70%	17,447 38% 92%	21,214 37% 98%	!
erators that were hybrid at 29 June (%) centage of car fleet that were electric or plug-in hybrid vehicles (at 29 June)	27%	41%	32% 66%	31% 78%	28% 88%	
ces h quality homes informed by customers	•	•	•	•	•	
5 star rating (Barratt David Wilson) 5 star rating (Redrow)	5	5 5	5 5	5 5	5 5	1
esting in New Homes d approved for development (£Bn)	0.9	1.4	0	0.6	1.4	
rt term land bank (years of supply) ally completed units built on strategic land (%) excluding joint ventures	4.7 25.3%	4.7 26.4%	4.3 24.0%	4.9 24.4%	6.3 21.2%	
ally completed units on brownfield land (%) excluding joint ventures ic space incorporating publicly accessible green areas or parks (%) aber of legally completed units (including Joint Ventures)	27% 89% 17,243	23% 84% 17,908	22% 87% 17,206	16% 78% 14,004	14% 73% 16,565	
aber of legally completed units (including Joint Ventures) sebuilding divisions at the end of the period (Number)	16,517 27	17,908 17,162 29	17,206 16,378 29	13,468	16,027 36	1
elopments providing data (Number)  her of Affordable homes legally completed (excluding Joint Ventures)	597 3,383	575 3,835	574 3,922	564 2,802	748 2,898	
aber of Affordable homes legally completed (including Joint Ventures)  estment in Local Infrastructure	3,618	4,075	4,113	2,990	2,992	
al community contributions (s106 or equivalent) (£m) enditure in the reporting year on physical improvement works benefitting local munities including affordble housing sales (£m)	164 572	201 699	134 726	150 536	108 571	
pol places provided al community facilities built (Number)	3,591	5,346	3,327	4,632	2,551 8	
ber of developments achieving Built For Life accreditation in the year (Number) ber of developments achieving Building for a Healthy Life accreditation in the year	(14) 3 NA	(96) NA 0	(96) NA 4	(55) NA 1		
elopments assesed against our Great Places criteria, achieving a Silver award or above W only) (%) elopment layouts on secured sites reviewed through the Redrow Group Layout Review	93%	90%	90%	94%	95% 100%	
ess in FY25 (Redrow only) (%)  port for Charities  ritable donations (fm)						
ritable donations (£m) loyee volunteering (hrs) uple	1,003	5.1 3,690	6.3 8,390	6.4 14,515	6.7 13,767	
Pping people Safe and Healthy  Number of divisions certified to ISO45001 (previously OHSAS 18001)  Rentage of divisions certified to ISO45001 (previously OHSAS 18001)	27 100%	27 100%	28 97%	29 100%	26 100%	
Injury incidence rate (per 100,000 employees and sub-contractors) Internal Monitoring Visits (number)	416 5,171	262 5,336	289 5,258	302 4,975	272 5,778	1
audit compliance score (BDW only) audit compliance score (Redrow only)	97	97	96	97	97 97	1
loyee fatal injuries (number) -contractor fatal injuries (number) of employees taking safety, health and environmental training	0 0 3 794	0 0 4 398	0 0 5 226	0 1 6.808	0 0 5 407	
of employees taking safety, health and environmental training  loyee days of safety, health and environmental training  ber of housebuilding divisions certified to ISO 14001	3,794 8,052 27	4,398 9,331 27	5,226 9,780 29	6,808 9,287 29	5,407 7,822 26	
centage of housebuilding divisions certified to ISO 14001 racting, Inspiring and Retaining People	100%	93%	100%	100%	100%	
nber on Executive Committee as at 29th June male (%)	6 33%	6 17%	7 29%	8 50%	9	
naber reporting to Executive Committee as at 29th June male (%)	35 34%	32 34%	39 31%	38 34%	49 37%	
nale (%) sber of PLC Directors as at 29th June nale (%) sber of Senior Managers as at 29th June	9 44% 283	9 33% 328	8 38% 331	9 33% 332	12 42% 421	
ber of Senior Managers as at 29th June nale (%) ber of employees (exc senior managers and PLC directors) as at 29th June	283 16% 6,037	328 17% 6,500	18% 6,389	20% 5,929	23% 7,495	
ber of employees (inc senior managers and PLC directors) as at 29th June nale (%)	6,329	6,837 32%	6,728 32%	6,270 32%	7,928 32%	
(4) (4)	7%	7%	8%	8%	9%	
loyees from BAME groups (%) 29th June or employees from BAME Groups (%) 29th June	4%	2%	3%	3%	3%	

Footnotes FY25

5

3.9

N/A

N/A

426

7%

47%

0

153

153

58

6

3.3

79.4%

69%

391

6%

23%

164

50

49 27

6

4.1

84.4%

80%

483

6%

21%

110

0

23

38

6

4.1

74.9%

353

6%

12%

130

7

17

10

5.5 days

2.4%

3.7

74.9%

67%

465

6%

16%

151

17

10

9

16

16

16

16

"Housebuild equivalent build area, reflects build activity in the year, rather than area of sold units, eliminating any timing differences between build and sales activity. Housebuild equivalent area is based on build stage landmarks achieved in the period. To ensure that the transition from Redrow's build methodology to Barratt's remains proportionally accurate, we undertake the process stated in our Basis of Reporting. Under the exceptional circumstances defined in our Basis of Reporting (BoR), the use of estimated weights are required. The methodology as described is used to determine estimated weights. "

Unless otherwise specified, data relates to our most recent financial year, 1 July 2024 – 29 June 2025 (FY25). The acquisition of Redrow plc completed on 21 August 2024, with final Competition and Markets Authority ('CMA') clearance received on 4 October 2024. Redrow data is therefore reported from 22nd August 2024, unless otherwise stated. The FY24 comparative data reflects only companies and entities within the former Barratt Developments plc arrangements and entities within the former Barratt Developments plc

(BDW only)

13

14

15

16

Employee Engagement index (%)

Bronze members (BDW only)

Silver members (BDW only)

Gold members (BDW only)

Sickness absence (average working days lost per person) (BDW only)

Graduates, apprentices and trainees on programme as at 29th June

Average training days per employee (days/employee)

Employee engagement survey participation level (%)

Sustainable and Responsible Sourcing

organisational structure unless otherwise stated.

Sickness absence (percentage of working days lost to sickness) (Redrow only)

Graduates, apprentices and trainees as a % of workforce (%) as at 29th June

Top 500 sub-contractors that are registered Supply Chain Sustainability School (%)

the legacy Redrow system, which have been included in this number.

 $\label{thm:condition} \textbf{Supply Chain Sustainability School members are for Barratt Developments only}.$ 

No. of suppliers who are active members of the Supply Chain Sustainability School (BDW only)

2	In FY25, the methodology for collecting office waste was reviewed and updated. This included a move from reporting volume (m³) to weight (kg).
3	Total and percentage of completions includes JVs and has been adjusted for homes where more than one technology has been used. All plots were on Barratt sites, where standalone performance reached 40%. Going forwards, MMC will be used on select Redrow sites, where appropriate.
4	This is reported as a Group figure. Timber certified for net zero deforestation is captured through an annual timber survey to suppliers requesting the volume (proportion in the case of fencing contractors) of timber supplied that is FSC or PEFC certified. For Barratt, for FY25 the survey captures this for the financial year to 29 June 2025 and for Redrow, a separate survey captures this for the 2024 calendar year. Responses from these two surveys produce aligned responses, with the exception of fencing volumes (see 'Estimates and assumptions' in our <b>Basis of Reporting</b> .
5	From FY24, we improved our site water collection process to increase granularity, collecting consumption by source type (legally completed plots, sales arenas, compounds and other). This resulted in an increase in our site water footprint. For prior years this granularity is unavailable so only a total figure has been disclosed.
6	Sites providing water data is the percentage of sites reporting any water data, across all site sources. Since FY24 we have also reported the % of site compounds that are metered.
7	This is being reported for the Group for the full financial year (FY25). We have restated FY21 - FY24 as combined figures. See our Carbon Methology.
8	This is being reported for the Group for the full financial year (FY25)
9	Redrow began using HVO fuel in Q4 FY25. This is included in the FY25 Group figure.
10	NHBC 5* achieved by both Barratt Developments and Redrow as separate entities in FY25.
11	All reference to number of divisions includes all Barratt Redrow divisions.
12	Redrow moved to the Barratt reporting systems for Quarter 4. There were 802 visits conducted between date of acquisition and the end of Quarter 3 under the legacy Redrow system, which have been included in this number.

Due to differing inspection frequencies and reporting criteria used across the year, this is reported separately for Barratt and Redrow for FY25. See our **Basis of Reporting**.

 $Redrow\,RIDDORs\,and\,hours\,worked\,are\,reported\,from\,22nd\,August\,2024,\,with\,exceptions\,listed\,in\,our\,\textbf{Basis}\,of\,\textbf{Reporting}.$ 

 $Voluntary\,employee\,turn over\,includes\,turn over\,from\,resignations\,and\,retirements\,only.\,Any\,other\,leaving\,reasons\,are\,excluded.$