This letter is important and requires your immediate attention.

If you are in any doubt about the contents of this letter or the action you should take, you are recommended to seek your own independent financial advice immediately from a stockbroker, bank manager, accountant or other independent financial adviser duly authorised under the Financial Services and Markets Act 2000 (as amended), if you are in the United Kingdom, or from another appropriately authorised independent financial adviser if you are in a territory outside the United Kingdom. Nothing in this pack constitutes financial advice to any holder of shares, share awards or share options in Redrow or Barratt.

19 April 2024





Dear Participant

The Redrow plc Deferred Bonus Plan 2022 and the recommended all share offer for the combination of Redrow and Barratt

On 7 February 2024, Redrow plc ("Redrow") and Barratt Developments PLC ("Barratt") announced that they had reached agreement on the terms of a recommended all-share offer for the combination of Barratt and Redrow, pursuant to which Barratt will acquire the entire issued and to be issued ordinary share capital of Redrow (the "Combination").

1. Why are we writing to you?

We are writing to explain how the Combination will affect your DBP Options and the decisions you need to make.

This letter sets out the choices you have regarding your DBP Options. If you participate in other Redrow share plans you will receive a separate letter for each plan of which you are a participant setting out the effect of the Combination on that plan. Please read each letter carefully.

Answers to Frequently Asked Questions are provided in Appendix A to this letter. An explanation of the defined terms used in this letter is provided in Appendix B. Unless otherwise defined, terms used in this letter have the same meaning as in the Scheme Document.

Please read everything in this letter and the appendices carefully; the contents are very important.

PLEASE NOTE:

YOU WILL NEED TO TAKE ACTION TO RECEIVE VALUE FROM ANY DBP OPTIONS
THAT YOU HOLD. THIS WILL NOT HAPPEN AUTOMATICALLY.

IF YOU TAKE NO ACTION YOUR DBP OPTIONS WILL LAPSE SIX MONTHS AFTER COURT SANCTION AND YOU WILL NOT RECEIVE ANY VALUE FOR YOUR DBP OPTIONS.

Further details about your choices are explained in section 5.

2. The Combination

The Combination will result in Redrow and its subsidiaries becoming wholly-owned subsidiaries of Barratt.

The Combination will take place through what is called a "scheme of arrangement" (the "Scheme"). This is a procedure that is subject to approval by Redrow Shareholders. It is also subject to the approval of the Court on a date referred to in this letter as "Court Sanction". Court Sanction is not the date on which the Combination will be completed. The Combination is currently expected to complete the business day after Court Sanction on "Completion". The Combination is also subject to approval by Barratt Shareholders at a general meeting. Further information on the Scheme is set out in the Scheme Document dated 19 April 2024 sent to Redrow Shareholders on 19 April 2024. A copy of the Scheme Document is also available on the Redrow website at https://investors.redrowplc.co.uk/offer-for-redrow.

This letter and its appendices should be read together with the Scheme Document and the Barratt Prospectus. A copy of the Barratt Prospectus can be found on the Barratt website at https://www.barrattdevelopments.co.uk/investors/barratt-redrow.

3. What are the terms of the Combination?

The terms of the Combination are set out in full in the Scheme Document sent to Redrow Shareholders on 19 April 2024. A copy of the Scheme Document is available on the Redrow website at https://investors.redrowplc.co.uk/offer-for-redrow.

However, in summary, Redrow Shareholders will be entitled to receive, 1.44 New Barratt Shares for each Redrow Share they own (rounded down to the nearest whole New Barratt Share).

4. How does the Combination affect my DBP Options?

IF YOU LEAVE REDROW BEFORE COMPLETION, YOU ARE ADVISED TO CHECK THE DBP RULES AS, UNLESS YOU LEAVE IN CERTAIN "GOOD LEAVER" CIRCUMSTANCES, YOUR DBP OPTIONS WILL LAPSE AND YOU WILL NOT RECEIVE ANY VALUE FOR THEM UNDER THE COMBINATION (SEE THE FREQUENTLY ASKED QUESTIONS IN APPENDIX A).

Vested DBP Options

Your Vested DBP Options are normally exercisable until the end of the day before the 10th anniversary of the grant date.

However, as a result of the Combination, the exercise period for your Vested DBP Options will end early and you will only be able to exercise your Vested DBP Options within the six-month period starting on <u>Court Sanction</u> (unless they lapse earlier in accordance with the DBP Rules). If you do not exercise your Vested DBP Options within this period, they will lapse.

Unvested DBP Options

Normally, 50% of your Unvested DBP Options vest and become exercisable six months after the grant date and the remaining 50% vest and become exercisable 18 months after the grant date.

However, as a result of the Combination, your Unvested DBP Options will vest in full on the date of Court Sanction and become exercisable early for a period of <u>six months starting on Court Sanction</u> (unless they lapse earlier in accordance with the DBP Rules). If you do not exercise your Unvested DBP Options within this period, they will lapse.

If Court Sanction does not happen for any reason, your DBP Options will continue as normal, subject to the DBP Rules.

5. What are my choices?

You have the following choices in relation to your DBP Options. If you leave employment with the Redrow Group before Court Sanction and before you exercise your DBP Options, different rules may apply (which are explained in Appendix A – Frequently Asked Questions) and you are advised to check the DBP Rules.

To exercise your DBP Options under any of the below choices, please access the Investec VU Live Portal and follow the process to complete an online instruction by the deadline indicated below.

• Recommended Choice: Apply now to exercise your DBP Options conditional on Court Sanction

You can choose in advance to exercise your DBP Options conditional on Court Sanction (unless they lapse earlier under the DBP Rules).

If you do this, your DBP Options will be exercised on Court Sanction and the Redrow Shares which you receive on exercise will be automatically purchased by Barratt as part of the Combination. You will receive 1.44 New Barratt Shares for each Redrow Share (rounded down to the nearest whole New Barratt Share) that you acquire when your DBP Options are exercised on Court Sanction (less any income tax and National Insurance contributions that Redrow or your employing company is required to withhold and any applicable fees).

Deadline for this choice - as soon as possible and by no later than 5pm on 28 June 2024 (or by any earlier deadline notified to you).

• Exercise your DBP Options up to six months after Court Sanction

If Court Sanction goes ahead, you will be able to exercise your DBP Options up to six months after Court Sanction (unless they lapse earlier under the DBP Rules).

If you do this, the Redrow Shares which you will receive on exercise of your DBP Options will be automatically purchased by Barratt and you will receive 1.44 New Barratt Shares for each Redrow Share (rounded down to the nearest whole New Barratt Share) that you acquire when your DBP Options are exercised (less any income tax and National Insurance contributions that Redrow or your employing company is required to withhold and any applicable fees).

Please note that if you decide to exercise your DBP Options in the six month period after Court Sanction, you will still receive the same number of Redrow Shares as you would have done if you selected the **Recommended Choice** but you will receive the New Barratt Shares which are due to you later than if you select the **Recommended Choice**.

Deadline for this choice - within the six months after Court Sanction.

• Exercise your Vested DBP Options before Court Sanction in the ordinary course

This choice only applies to DBP Options which have already vested and are now exercisable under the DBP Rules. You can exercise your Vested DBP Options now.

If you exercise your Vested DBP Options before Court Sanction, the Redrow Shares under the Vested DBP Options will be issued or transferred to you as soon as practicable after exercise (less any income tax and National Insurance contributions that Redrow or your employing company is required to withhold and any applicable fees). If your Redrow Shares are sold as part of the exercise process before the Scheme Record Time they will be sold at the market value on the date of sale and the proceeds paid to you (less any income tax and National Insurance contributions that Redrow or your employing company is required to withhold and any applicable fees).

If you do not sell some or all of the Redrow Shares acquired on exercise, any Redrow Shares which you hold at Scheme Record Time will be automatically purchased by Barratt as part of the Combination and you will receive 1.44 New Barratt Shares for each Redrow Share that you hold at Scheme Record Time (rounded down to the nearest whole New Barratt Share).

Deadline for this choice - 5pm on 28 June 2024 (or by any earlier deadline notified to you).

If you do not exercise your DBP Options by the date which is six months after Court Sanction (or earlier under the DBP Rules), your unexercised DBP Options will lapse and you will not receive any value for them.

6. Proposals: Recommendation

The Redrow Board recommends that you select the **Recommended Choice** to exercise your DBP Options conditional on Court Sanction. You should, however, consider your own personal circumstances, including your tax position, when deciding your preferred timing for exercising your DBP Options.

The Redrow Board, which has been so advised by Peel Hunt and Barclays as to the financial terms of the proposals, considers the terms of the proposals described above to be fair and reasonable in the context of the Combination. In providing their advice to the Redrow Board, Peel Hunt and Barclays have taken into account the commercial assessments of the Redrow Board. Peel Hunt is providing independent financial advice to the Redrow Board for the purposes of Rule 15(b) of the City Code on Takeovers and Mergers.

7. Important notes

Nothing in this pack constitutes financial advice to any holder of shares, share awards or share options in Redrow or Barratt.

If you have received this letter electronically, you may request a hard copy of this letter, free of charge, by calling Redrow on 01244 520044 or by writing to Redrow at Redrow House, St. David's Park, Ewloe, Flintshire, CH5 3RX stating your name, and the address to which the hard copy

should be sent. You may also request that all future documents, announcements and information to be sent to you in relation to the Combination should be in hard copy form.

If there is any difference between the information in this letter and appendices and the DBP Rules or any relevant legislation, the rules and the legislation will prevail.

8. What if I have any questions?

Answers to Frequently Asked Questions are included in Appendix A. If you have any other questions about your DBP Options, what your choices are or how to exercise your DBP Options by completing the online instruction form, please contact Redrow on shareplansadmin@redrow.co.uk or 01244 520044.

Please note that Redrow, Barratt and/or Investec cannot give you any legal, tax, investment or financial advice on the merits of the Combination, its effect on your DBP Options or your choices.

If you are in any doubt about what you should do you should consult your stockbroker, bank manager, solicitor, accountant, or independent financial adviser duly authorised under the Financial Services and Markets Act 2000 (as amended) if you are in the United Kingdom or, if not, from another appropriately authorised independent financial adviser.

Yours faithfully



For and on behalf of Redrow plc

Yours faithfully



For and on behalf of Barratt Developments PLC

Appendix A - Frequently Asked Questions

Do I have to make a choice?

It is important that you make a choice. If you do not take any action, your DBP Options will lapse automatically six months after Court Sanction (unless they lapse earlier under the DBP Rules) and you will not receive any value for your DBP Options.

When is Completion likely to take place?

Completion is currently expected to take place in the second half of 2024 if a number of conditions are satisfied.

The expected timetable of events is available in the Scheme Document at page 17.

How many New Barratt Shares will I receive and when will I receive them?

If you select the **Recommended Choice** to exercise your DBP Options on Court Sanction, you will receive the New Barratt Shares as soon as practicable following Completion.

If you exercise your DBP Options in the six months after Court Sanction, you will receive the New Barratt Shares as soon as practicable following the date of exercise.

If you exercise your Vested DBP Options before Court Sanction and hold the Redrow Shares you receive on exercise at the Scheme Record Time, your Redrow Shares will be sold to Barratt under the Combination and you will receive the New Barratt Shares as soon as practicable following Completion.

You will receive 1.44 New Barratt Shares for each Redrow Share (rounded down to the nearest whole New Barratt Share) for each Redrow Share (less, where applicable, New Barratt Shares sold to cover any income tax and National Insurance contributions that Redrow or your employing company is required to withhold and any applicable fees).

As you cannot hold a fraction of a New Barratt Share, the number of New Barratt Shares which you receive will be rounded down to the nearest whole share, and a cash amount equal to the value of your fractional entitlements will instead be paid to you. However, if your fractional entitlement amounts to £5.00 or less, this amount will not be paid to you.

If you exercise your Vested DBP Options before Court Sanction and sell your Redrow Shares straight away, the Redrow Shares will be sold at the market value on the date of sale and the cash proceeds will be paid to you as soon as practicable after exercise. You will not receive any New Barratt Shares.

• What if the Combination does not receive Court Sanction?

If Court Sanction does not happen for any reason, your DBP Options will continue as normal under the DBP Rules.

• What happens if I leave employment with the Redrow Group?

The leaver provisions under the DBP Rules will apply to your DBP Options in the normal way. This means that, in respect of your Unvested DBP Options:

- if you leave for a "good leaver" reason under the DBP Rules (for example, ill-health, injury or disability as established to the satisfaction of the Redrow Remuneration Committee) the default position is that your DBP Options will become exercisable, to the extent determined by the Redrow Remuneration Committee, for six months from the date you leave employment with the Redrow Group; and
- if you leave for any reason other than a "good leaver" reason, your DBP Options will lapse when you leave employment with the Redrow Group.

Special rules apply on death.

Please note that if you leave the Redrow Group before Court Sanction and you do not qualify as a "good leaver", your Unvested DBP Options will lapse which will mean that any *Recommended Choice* instruction you have made will not take effect. You will not receive any value for DBP Options that lapse.

What if I am a PDMR or an insider?

If you are a Person Discharging Managerial Responsibilities ("PDMR") or if the Redrow Dealing Code applies to you, you must obtain permission to exercise your DBP Options before you submit an instruction to exercise your DBP Options. You can ask for permission to deal by following the process set out in the relevant dealing policy. However, unless exceptional circumstances exist, it is unlikely that you will be granted permission to deal while you are an insider, or, if you are a PDMR or a closely associated person of a PDMR, during a closed period. You may wish to consider (taking into account your own personal circumstances) exercising your DBP Options at the earliest opportunity when you are not an insider and, if you are a PDMR or a closely associated person of a PDMR, when Redrow is not in a closed period.

What are the tax implications for me?

The information in this section is intended as a general guide only to certain United Kingdom tax considerations based on current United Kingdom law and what is understood to be the current practice of HM Revenue & Customs ("HMRC") as at the date of this document and does not constitute tax advice to any individual participant. Please remember that tax law can and often does change, and you should not necessarily assume the current tax position will continue. As the tax rules for each country are different, the final amount of tax and social security contributions you will have to pay depends upon where you are resident for tax purposes. The information in this section applies only to participants resident for tax purposes in the United Kingdom and nowhere else throughout the time between the date that their DBP Options were granted and the time that they are exercised. We strongly recommend that, if you are unsure how your DBP Options will be taxed or if you are a resident or otherwise subject to tax in a jurisdiction outside the United Kingdom and in particular if your tax residency has changed during the period between grant and exercise, you seek advice from an independent tax adviser in your country of tax residence. Please note that none of Redrow, Barratt or Investec, or any of their employees, can

provide you with legal, personal tax or financial advice. If you are in any doubt as to the contents of this letter or the effect that the Combination will have on your personal tax position, you are recommended to seek your own independent tax and/or financial advice immediately from an appropriately qualified tax adviser or a stockbroker, bank manager, solicitor, accountant, or independent financial adviser duly authorised under the Financial Services and Markets Act 2000 (as amended) if you are resident in the United Kingdom or, if not, from another appropriately authorised independent financial adviser, as applicable.

You will be subject to income tax and National Insurance contributions on the market value of the Redrow Shares you receive at the time your DBP Options are exercised. Unless you direct otherwise, Redrow will withhold income tax and National Insurance contributions on your behalf through the Pay As You Earn ("PAYE") system by selling sufficient New Barratt Shares on your behalf to generate the required amount of income tax and National Insurance contributions. Please note that the value of the New Barratt Shares could increase or decrease after the date on which you exercise your DBP Options and before the sale of any such New Barratt Shares on your behalf to cover income tax and National Insurance contributions. If your online exercise instruction includes a sale to cover income tax and National Insurance contributions and the value of the New Barratt Shares decreases over this period, a greater proportion of your New Barratt Shares will need to be sold to pay income tax and National Insurance contribution liabilities. There may also be a dealing cost connected with this sale. Please note that, if you direct Redrow not to sell New Barratt Shares on your behalf, you will not be able to pay any income tax or National Insurance contribution liability that you may have via PAYE. Instead, you must make your own arrangements to pay this liability to HMRC.

If you: (i) select the *Recommended Choice*; (ii) exercise your DBP Options in the six months after Court Sanction; or (iii) exercise your Vested DBP Options and sell your Redrow Shares straightaway, no capital gains tax ("CGT") is expected to arise because you will have paid income tax and National Insurance contributions on the exercise of your DBP Options and the amount on which you paid income tax is the base cost of those Redrow Shares. However, if you exercise your Vested DBP Options and keep your Redrow Shares until Scheme Record Time and then sell your Redrow Shares to Barratt under the Combination, the excess of the value of the New Barratt Shares you receive over the market value of the Redrow Shares on the date of exercise may be subject to CGT to the extent that the excess (together with any other capital gains that you make) exceeds your CGT annual allowance (or other available reliefs) in the relevant tax year. For the tax year beginning on 6 April 2024, the annual allowance for CGT is £3,000.

Any CGT on the sale of the Redrow Shares is payable by you to HMRC under self-assessment. If your aggregate capital gains are likely to exceed your annual allowance, you are strongly recommended to seek your own independent tax advice including as to whether you need to submit a tax-return.

What if I participate in other Redrow share plans?

If you participate in other Redrow share plans you will receive a separate letter about your other options and or awards. Please read those letters carefully as the treatment of any options and/or awards under those plans will be different from the treatment of your DBP Options.

Appendix B - A brief explanation of some definitions

"Barclays" means Barclays Bank PLC, acting through its Investment Bank;

"Barratt" means Barratt Developments PLC, a company registered in England and Wales with the company number 00604574 and with its registered office at Barratt House, Cartwright Way, Forest Business Park, Bardon Hill, Coalville, Leicestershire, LE67 1UF;

"Barratt Directors" means the directors of Barratt, whose names are set out in the Scheme Document;

"Barratt Group" means Barratt and its subsidiary undertakings;

"Barratt Prospectus" means the prospectus to be published by Barratt on or around the date of the Scheme Document in respect of the New Barratt Shares to be issued in connection with the Combination:

"Barratt Shareholders" means holders of Barratt Shares;

"Barratt Shares" means the allotted and issued ordinary shares of 10 pence each in the capital of Barratt;

"Completion" means the date on which the Scheme becomes effective in accordance with its terms;

"Court" means the High Court of Justice in England and Wales;

"Court Sanction" means the date on which the Court sanctions the Scheme under section 899 of the Companies Act 2006;

"DBP" means the Redrow plc Deferred Bonus Plan 2022, as amended from time to time;

"DBP Options" means options over Redrow Shares granted to employees and former employees of Redrow and its subsidiaries under the DBP:

"DBP Rules" means the rules of the DBP, as amended from time to time;

"HMRC" means HM Revenue & Customs;

"New Barratt Shares" means the new Barratt Shares, to be issued and allotted to Redrow Shareholders pursuant to the Scheme and in connection with the Combination or in consideration for the transfer to Barratt of Redrow Shares pursuant to the Redrow articles of association, as amended:

"Peel Hunt" means Peel Hunt LLP;

"Redrow" means Redrow plc, a company incorporated in England and Wales with registered number 02877315 and with its registered office at Redrow House, St Davids Park, Flintshire, CH5 3RX;

"Redrow Board" means the board of directors of Redrow;

"Redrow Dealing Code" means the dealing code in force at Redrow;

"Redrow Directors" means the directors of Redrow, whose names are set out in the Scheme Document:

"Redrow Group" means Redrow and its subsidiary undertakings;

"Redrow Remuneration Committee" means the remuneration committee of the Redrow Board;

"Redrow Shareholders" means holders of Redrow Shares;

"Redrow Shares" means ordinary shares of 10.5 pence each in the capital of Redrow;

"Scheme" means the procedure by which Barratt will become the holder of the entire issued and to be issued ordinary share capital of Redrow;

"Scheme Document" means the document setting out the terms of the Scheme dated 19 April 2024 sent to Redrow Shareholders;

"Scheme Record Time" means 6.00 p.m. (London time) on the Business Day immediately after the Court Sanction Hearing;

"Unvested DBP Option" means any DBP Option which is not a Vested DBP Option; and

"Vested DBP Option" means DBP Options granted to employees and former employees of Redrow and its subsidiaries which have vested and become exercisable subject to the DBP Rules.

Notes

The distribution of this document (in whole or in part) in jurisdictions other than the United Kingdom may be restricted by the laws of those jurisdictions and therefore persons into whose possession this document comes should inform themselves about and observe any such restrictions. Failure to comply with any such restrictions may constitute a violation of the securities laws of any such jurisdiction.

Barclays Bank PLC, which is authorised by the Prudential Regulation Authority and regulated in the United Kingdom by the Financial Conduct Authority and the Prudential Regulation Authority, is acting exclusively for Redrow and no one else in connection with the Combination and will not be responsible to anyone other than Redrow for providing the protections afforded to clients of Barclays nor for providing advice in connection with the Combination or any matter referred to herein.

Barclays has given and not withdrawn its written consent to the issue of this document with the inclusion of references to its name in the form and context in which they are included.

Peel Hunt, which is authorised and regulated in the United Kingdom by the Financial Conduct Authority, is acting exclusively as financial adviser and corporate broker to Redrow and to no one else in connection with the Combination and will not be responsible to anyone other than Redrow for providing the protections afforded to clients of Peel Hunt, nor for providing advice in connection with the Combination or the proposals described in this document. Neither Peel Hunt nor any of its affiliates owes or accepts any duty, liability or responsibility whatsoever (whether direct or indirect, whether in contract, in tort, under statute or otherwise) to any person who is not a client of Peel Hunt in connection with the Combination or the proposals described in this document.

Peel Hunt has given and not withdrawn its written consent to the issue of this document with the inclusion of references to its name in the form and context in which they are included.

This document does not constitute, and may not be used for the purposes of, an offer to sell or an invitation or the solicitation of an offer to subscribe for or buy, any securities by any person in any jurisdiction (a) in which such offer or invitation is not authorised, (b) in which the person making such offer or invitation is not qualified to do so, or (c) in which, or to any person to whom, it is unlawful to make such offer, solicitation or invitation or where the making of such offer, solicitation or invitation would impose any unfulfilled registration, qualification, publication or approval requirements on Redrow, Barratt or any of their respective directors, officers, agents, affiliates and advisers. No action has been taken nor will be taken in any jurisdiction by any such person that would permit a public offering of any securities in any jurisdiction where action for that purpose is required, nor has any such action been taken with respect to the possession or distribution of this document other than in any jurisdiction where action for that purpose is required. Neither Redrow nor Barratt nor their respective directors, officers, agents, affiliates or advisers accept any responsibility for any violation of any of these restrictions by any other person.

The Redrow Directors, whose names are set out in the Scheme Document, accept responsibility for the information contained in this letter (including, without limitation, all information in respect of Redrow which had been incorporated by reference in this document), except for that information for which the Barratt Directors accept responsibility. To the best of the knowledge and belief of the Redrow Directors (who have taken all reasonable care to ensure that such is the case), the information contained in this letter for which they accept responsibility is in accordance with the facts and does not omit anything likely to affect the import of such information.

The Barratt Directors, whose names are set out in the Scheme Document, accept responsibility for the information contained in this letter (including any expressions of opinion) relating to Barratt, the Barratt Group, the Barratt Directors and their respective close relatives, related trusts of and persons connected with the Barratt Directors, and persons acting in concert with Barratt (as such term is defined in the Takeover Code). To the best of the knowledge and belief of the Barratt Directors (who have taken all reasonable care to ensure that such is the case), the information contained in this letter for which they accept responsibility is in accordance with the facts and does not omit anything likely to affect the import of such information.